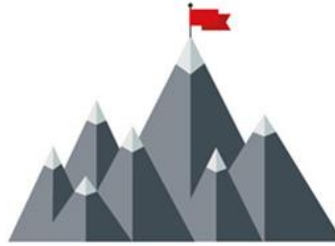


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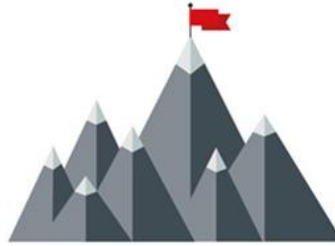
**Stepping Up**

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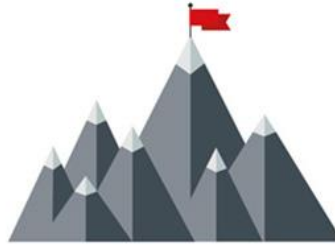
# Leadership reflections

What works and doesn't work, ....  
Or at least in my experience.



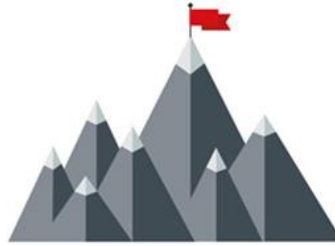
There are many types of actuarial leader

- Identifying your strengths/values and work on them - what do you want to get out of your career?
- Don't try to be something or someone you are not
- You have to be comfortable in your own skin



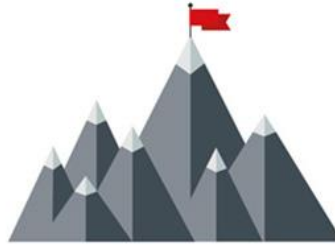
A few leaders I greatly admire

- Actuary A - a technical and research genius
- Actuary B - an outstanding consultant
- Actuary C - an insurance industry leader
- Actuary D - a visionary company director



## Me as a “leader” in the wider field

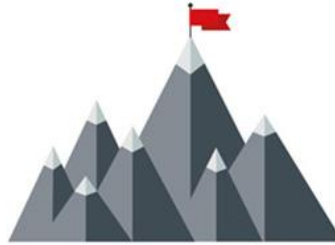
- A life changing experience
- Potential to make a difference
- Great mentors within my chosen pathway
- Luck and coincidence
- Hard work – patients and persistence. NDIS was a long while coming (see over)
- Some very talented young collaborators



## What not to do

- *Forget the meaning of the data* – it is not always about financial outcomes
- *Be put off by scarce data* - this is the definition of the “wider field”
- *Pretend* - do the background work and understand the industry
- *Underestimate* - many people in the wider field are very good at what they do

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“Committed self-doubt” is your  
best friend as an actuary and  
leader –  
the ultimate control cycle